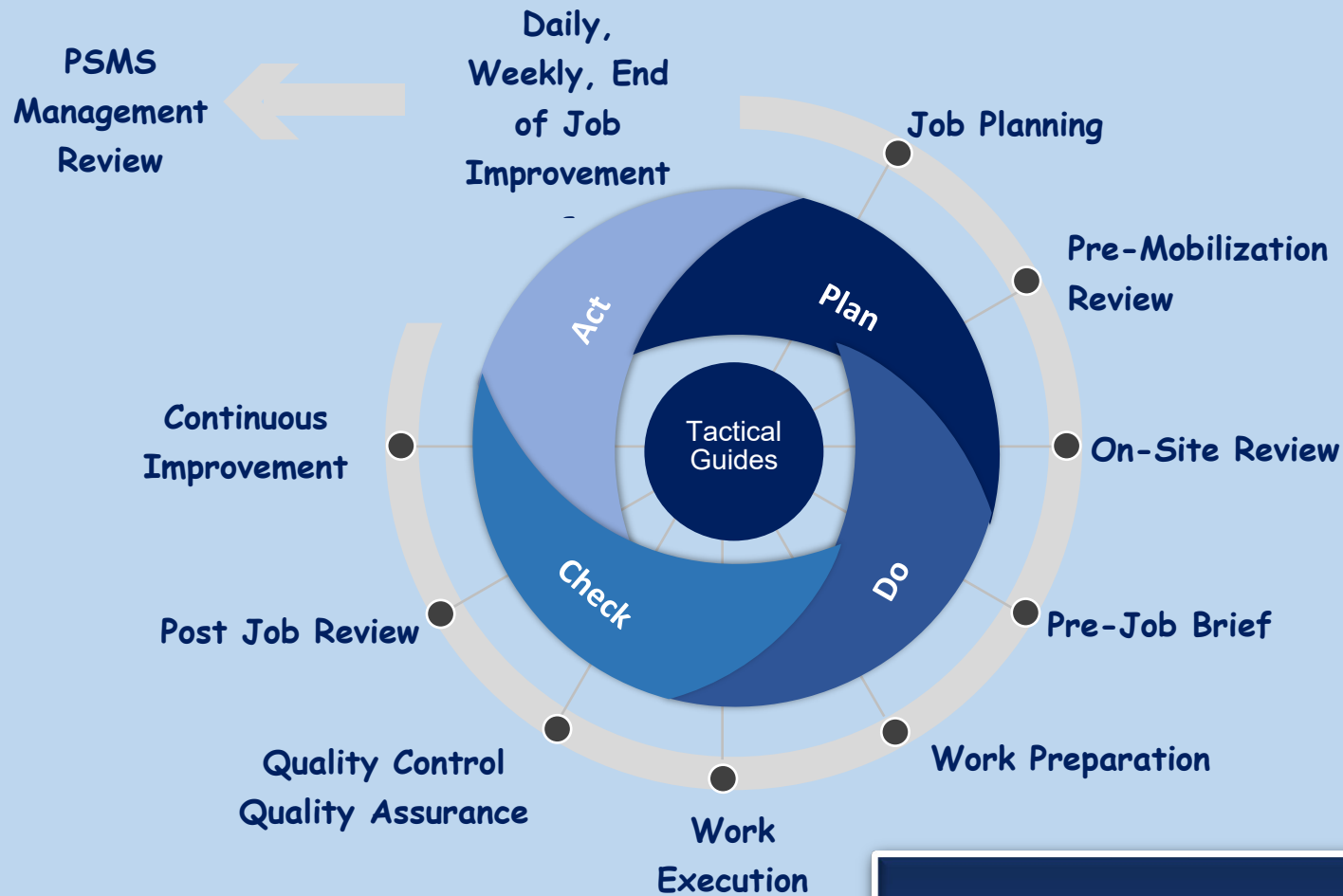


PSMS- Safety, Workmanship & Quality Ownership

PDCA Framework



Roles in Workmanship, Safety & Quality Ownership

- Supervisor – Safety and Workmanship coaching and quality control
- Foreman – Safety and Workmanship coaching
- Foreman and crew – Safety and Quality control
- Inspectors – Safety and Quality assurance
- QA teams – Safety and Quality assurance
- Internal audit - Audit/ Evaluation
- External audit - Audit/ Evaluation



**Blacksmith
Group**

My Role in Our Pipeline Safety Management System

As an employee, I play a crucial role in our Pipeline Safety Management System (PSMS), and, ultimately, in the safety of our assets, employees, contractors, and the public. I do that by:

- *Actively engaging in tailboard/tailgate meetings*
- *Actively engaging in morning safety briefs/ job hazard analyses*
- *Considering Job-Specific, Abnormal Operating Conditions & how to mitigate them*
- *Following all O&M Procedures, Construction Specifications & Work Packages*
- *Using materials, tools, and equipment as intended and specified in procedures*
- *Doing my part to eliminate non-compliant work*
- *Knowing that I have the responsibility to stop work if I identify an unsafe situation*
- *Identifying and reporting potential job-specific AOCs and taking appropriate action*
- *Documenting work accurately and completely*
- *Ensuring high-quality workmanship*
- *Identifying and communicating improvements to procedures and work methods*

PSMS is Personal Safety - Public Safety - Pipeline Safety